

IPMA® Level D Agile Leadership («AIPMA»)

Being agile is the decisive competitive advantage in the digital transformation. In this seminar, you will learn how to make your organization agile and how to apply agile methods based on the IPMA Individual Competence Baseline (ICB).

Duration: 5.5 days

Price: 4'700.–

Course documents: Digicomp courseware (digital)

Content

1. Definition project / project management
2. Differentiation between agile projects and plan-driven projects
3. Basic attitude for agile projects
4. Values and principles in agile
5. Agile procedures for projects
6. Dealing with complexity
7. Initiation of projects
 - Project mission
 - Formulation of goals / system thinking
8. Initiating plans
 - Product Vision Board
 - Kick-off of agile teams
9. Planning of projects
 - Project planning
 - Resources / Costs
 - Risk Management
10. Practices in plans
 - Artifacts in agility
 - Scope of services and deliverables
 - Backlog Management
 - Minimal Viable Product
 - Process and deadlines, roadmap
 - Quality
 - Resources
 - Dealing with opportunities and risks
11. Executing and monitoring projects
 - Leadership in project management
 - Project controlling
 - Key figures in project management
 - Conflict management in projects
12. Iteration in projects
 - Monitoring and control
 - review meeting
 - Reporting
 - Retrospective
13. Closing of projects
 - Final report
 - Lessons Learned
14. Tool support in project management (agile and classic)

Key Learnings

- Knowledge of the essential contents of classic project management in the overall context
- In-depth understanding of the required competencies in the context of agile leadership
- Independent application of basic methods and techniques of plan-driven and agile project management
- Exam preparation for the «Certified Agile Associate IPMA® Level D» certification

Methodology & didactics

The seminar consists of a 4-day seminar, a 1-day exam preparation and the final official exam.

This course is conducted interactively. Based on short impulse phases, numerous exercises are worked on and evaluated together.

Important: On the 5th day (exam preparation) you will need a notebook in order to work directly on the self-evaluation and registration forms.

Target audience

This course is aimed at project managers, team leaders, department heads, IT managers, i.e. people in a leading role in an agile context.

Certification

The exam for the «Certified Agile Associate IPMA® Level D» takes 3 hours and consists of 60 multiple-choice questions and 30 open questions. The questions can relate to any of the swiss.ICB4 competencies. You have passed the exam if you have achieved at least 60% of the possible total score and have answered at least one question correctly for at least 23 of the 28 competencies in Project Management or 24 of the 29 competencies in Agile Leadership.

The exam will be held **online**. There is one appointment per class. Digicomp will register you for this online exam with the certification body. You will need a webcam to take the exam, as exam proctoring is done via Zoom, and a browser. You will receive the links for this in the exam invitation.

On the day of the exam, you can log into the candidate portal and find your exam session there. You will then open your browser and be able to join the Zoom meeting there. Before the exam, please make sure Zoom is installed on your computer. You can download a free version here:

<https://zoom.us/download>

For more information, please refer to this [guide](#).

The certificate has international recognition and is valid for five years. It entitles you to use the acquired title «Certified Agile Associate (IPMA Level D)» during the validity period of the certificate.

Shortened procedure in Agile Leadership

If you have a valid project management certificate (IPMA Level D or higher), you can take an abbreviated written exam.

The exam takes 1 hour and consists of 20 multiple-choice questions and 10 open-ended questions. The questions can be related to any of the 9 swiss.ICB4 agile competencies that are not already recognized by your existing project management certificate. You have passed the exam if you have achieved at least 60% of the possible total score and have answered at least one question correctly for 8 of the 9 competencies.

Additional information

To register, you must complete the Agile IPMA Level D certification application before taking the exam. All candidates can register on the VZPM certification portal and upload the documents to be submitted there. The certification application to be completed and the guide will be made available to candidates on the certification portal. The documents should be submitted three weeks before the start of the examination. A short explanatory video about the entire project management certification can be found [here](#).

Any questions?

We are happy to advise you on +41 44 447 21 21 or info@digicomp.ch. You can find detailed information about dates on www.digicomp.ch/courses-digital-transformation-technologies/agile/course-ipma-level-d-agile-leadership